

Agenda

- BEV used car market adoption
- Unprecedented implications
- Hidden in plain sight
- BEV RV Outlook











Used market remains strong with ICE powertrain demand

Concerns

- £0 company car tax increasing new demand
- No incentive for customers to buy used vehicles

2021 used car market adoption

BEV	PHEV	Full Hybrid	Hydrogen	Diesel	Petrol
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Concerns

- Lower company car tax maintaining new demand
- No incentive for customers to buy used vehicles
- RVs at risk

Concerns

- Infrastructure still in its infancy
- Penetration slow until infrastructure grows

Opportunities

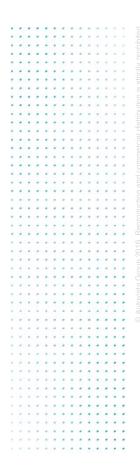
- 2021 may see new supply distorted due to Brexit
- Potentially in favour of ICE
- Used demand remains strong





Unprecedented implications

- In nine years
 - All new car and van buyers will have to buy electric
 - Pure battery-electric
 - Hydrogen fuel cell
 - Heavily battery-biased plug-in hybrid (until 2035)
 - BEVs need to fulfill our transportation needs
 - Desirable vehicles
 - Accessible technology
 - Trusted vehicle abilities
 - Educated new and used vehicle dealers
 - Educated owners
 - The right places to charge





Hidden in plain sight...

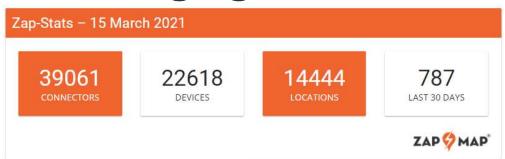


ubitricity

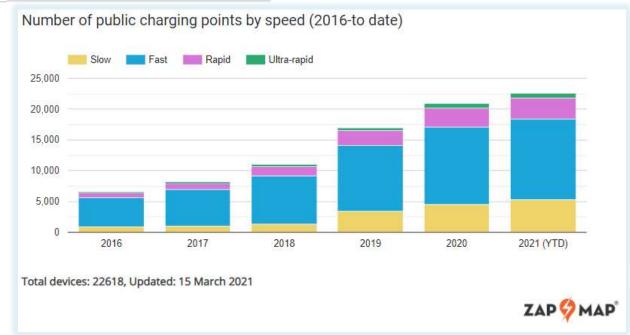
- Broadening its current range of EV charging solutions
- Shell has completed its 100% acquisition of ubitricity
- A leading European provider of on-street charging for electric vehicles (EVs)
- This represents a further step for Shell's efforts to support drivers as they switch to lower-carbon transport



EV Charging Stats 2021







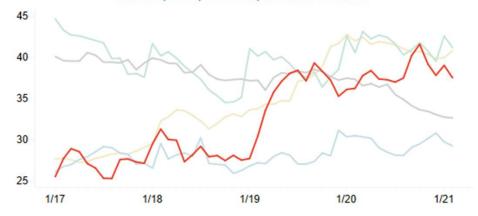


UK: RV outlook 2021-23

BEV RV outlook

	2021	2022	2023
France	▼-1.0 %	▼-1.0 %	
Germany	▼-1.5 %	▼-1.1 %	▼-1.0 %
Italy	▼-2.5 %	▲ +1.3 %	▲ +1.5 %
Spain	▼-2.0 %	▼-1.8 %	▼-0.2 %
United Kingdom	▼-0.9 %	▲ +0.8 %	▲ +1.0 %

Trade%, ALL, Electric, 36mths / 60kkm



Trade, 36m/ 60kkm; volume-weighted average across all segments Source: RVi, Autovista Group

- Overall trend shows BEV RVs growing in strength to a similar level as in Spain
- This is very positive as Spain have higher RVs in general
- Driven by improved technology and consumer knowledge
- Used vehicle incentives targeting
 BEVs would help RV performance
- BEV will lose 0.9% of value in 2021 and start to recover in 2022



All eyes on EVs: the known unknowns

Range / infrastructure / prices

- How quickly will infrastructure density grow?
- Will BEV list prices remain unchanged when subsidies run out?

BEV remarketing

- How can battery health be easily validated outside a franchised dealer?
- Are there attractive third-life use cases for EV batteries?

Alternatives

Will hydrogen / synthetic fuels develop into competitive technologies?

